New York State Department of Health
Center for Community Health/Division of Chronic Disease Prevention
Bureau of Tobacco Control

Advancing Tobacco Free Communities
QUESTIONS AND ANSWERS
12/12/18

I. Introduction

Q1a. Please provide instructions for downloading presentation slides from the applicant conference webinar or send out as an email attachment thank you.

Q1b. Will we have access to these applicant conference webinar slides after this is over?

A1a-b: An email was sent with a link to the applicant conference recording as well as the PowerPoint slides on 11/27, following the conference. The email was sent to all potential applicants who registered for the webinar and to those who submitted a letter of interest. Other interested and potential applicants can request to receive the recording of the applicant conference and the PowerPoint slides by sending an email to TCP@health.ny.gov.

Q2. Are the list of current grantees available? Our organization is interested in exploring a potential partnership with a NYC based organization in response to this RFP, and that seemed like the best place to start to locate possible lead applicants.

A2: Yes. The current list of 2014-2019 Advancing Tobacco-Free Communities grantees is below:

Catchment Area	Organization
Albany, Rensselaer, Schenectady	Seton Health Systems, Inc.
Columbia, Greene	Columbia County Community Healthcare Consortium
Delaware, Otsego, Schoharie	Research Foundation for SUNY on behalf of SUNY Cobleskill
Erie, Niagara	Health Research, Incorporated Roswell Park Division
Monroe County	American Lung Association of the Northeast, Inc.
Schuyler, Steuben, Chemung	County of Chemung
Broome, Tioga	Broome County Health Department
Tompkins, Cortland, Chenango	Cortland County Health Department
Cayuga, Onondaga, Oswego	Integrated Community Planning of Oswego County, Inc.
Madison, Herkimer, Oneida	Madison County Council on Alcoholism & Substance Abuse, Inc.
Richmond	Jewish Community Center of Staten Island

Queens County	Public Health Solutions- Queens
Bronx County	Public Health Solutions- Bronx
Kings County	Public Health Solutions- Kings
New York County	Public Health Solutions- New York
Fulton, Montgomery, Hamilton	Catholic Charities of Fulton & Montgomery Counties
Jefferson, Lewis, Saint Lawrence	Seaway Valley Prevention Council
Yates, Ontario, Seneca, Wayne	American Lung Association of the Northeast, Inc.
Allegany, Cattaraugus, Chautauqua	Health Research, Incorporated Roswell Park Division
Putnam, Orange, Westchester, Rockland	American Lung Association of the Northeast
Clinton, Essex, Franklin	Champlain Valley Family Center for Drug Treatment & Youth Services, Inc.
Dutchess, Sullivan, Ulster	Kingston Hospital
Nassau, Suffolk	American Lung Association of the Northeast
Saratoga, Warren, Washington	Glens Falls Hospital
Wyoming, Genesee, Livingston, Orleans	Health Research, Incorporated Roswell Park Division

Q3. Not all grant "writers" will have access to Grants Gateway. Are all areas able to be printed by the Grants Gateway administrator and distributed to "writers?" Do you view it as a disadvantage for writers to not have access to Grants Gateway?

A3: The Delegated Administrator for any organization can set up user accounts for anyone they deem appropriate. The Department suggests that applicant organizations grant user accounts to anyone who would be working on their application. We do not suggest preparing the application offline.

Q4. Will a Frequently Asked Questions be released prior to 12/12?

A4: No, a Frequently Asked Questions document will not be released. This Question and Answer document is a compilation of all questions asked about this RFA by the deadline and provides the Departments official answers.

A.   Intent

Q5. Page 3, Letter A, Under Intent: The RFA reads that Awardees will organize formal coalitions or a network of community members and organizations, does this 'network' have to meet 'formally'?

A5: Page 3 of the RFA states that Core Awardees will "Organize as formal coalitions or as a network of community members and organizations." This either/or statement reflects that the awardee may choose the most appropriate structure for creating and maintaining partnerships in the catchment area.

Q6. Page 3, 3rd bullet under "Core Awardees will": "… reduce smoking imagery through the media" All other references in the RFA refer to reducing smoking in imagery in the _movies_. Was this a typo, and should the initiatives be focused on smoking imagery in movies as written on page 12 of the grant deliverables?

A6: As part of the Reality Check component of this RFA, awardees will focus on tobacco imagery in only ONE TYPE of media, motion pictures/movies. The "intent" section of the RFA on page 3 refers to initiative activities in general language and does not detail specific work plan outcomes. Section III of the RFA (beginning on page 8) clarifies each initiative's specific focus and outcomes.

Q7. Can applicants focus on senior target groups?

A7: Senior Citizens are not a primary focus for this RFA. If an applicant identifies a tobacco-use disparity in a particular group and wishes to propose to focus on that group as a Local Level Disparities Activity, they should identify the specific disparity and propose the area of focus in the Program Specific Questions, Technical Proposal (e.vi, page 30 of the RFA). All Local Level Disparities Projects are subject to approval by the Department.

Q8a. Are applicants required to have a youth target group?
Q8b. Applicants age ranges for the target groups?

A8a-b: Applicants should refer to Attachment 6, Work Plan Template Guidance for specific targets for each Initiative and strategy (Community Education, Community Mobilization, Government Policy Maker Education, Advocating with Organizational Decision-makers). Note that targets and strategies may vary by each program initiative.

If the applicant's question was in reference to target age for Reality Check youth, it is noted on page 3 of the RFA (Introduction/Intent) that the target age range for Reality Check youth participants is age 13-18.

II. Who May Apply

Q9. Can hospitals/health systems apply?

A9: Yes, hospitals/health systems may apply, per page 7 of the RFA (Who May Apply/Minimum Eligibility).

Q10. Are PPS (performing provider systems) able to apply for this grant? We are not considered government organizations or a not-for-profit, however, we work with the Medicaid population and are doing tobacco dependence work throughout the county.

A10: Individual member organizations of the PPS may be eligible to apply (see page 7 of the RFA (Who May Apply/Minimum Eligibility). However, coalitions and/or other organizations that lack centralized administration and official nonprofit status as described in the minimum eligibility section of the application may not qualify.

Q11. Page 7, Section II. Who May Apply, Letter A, #4 - In our healthcare organization, grants are applied for through our Foundation office and implemented by the programs/departments. While the grant staff in the Foundation work closely with program staff, they are not doing the daily work that results in the expected outcomes in the RFA. We are components under the same organizational umbrella, however the foundation has its own EIN.
Question: Can the Foundation be the applicant or does the larger organization have to be the applicant?

A11: Organizations should apply under the umbrella organization through which they anticipate administering the grant, hiring staff and receiving payments.

III. Project Narrative/Work Plan Outcomes

Q12. Are we able to provide resources and monetary incentives to community organizations that are working directly with disparate populations, to assist with our Retail Environment, community education, community mobilization, and government policy-maker education work?

A12: Applicants may propose the provision of appropriate, sustainable and cost-effective resources and/or incentives to community organizations. Note that upon award such incentives will require final budget approval.

A. Grant Deliverables

Q13. For the application, should we list the specific percentage we expect each of the deliverables to be? Or should we list the range as stated in the application?

A13: Applicants should indicate the specific percentage of effort that they anticipate each deliverable to be. The specific percentage should fall within the suggested range.

1) Retail Environment

Q14a. Page 10, "Retail Environment", paragraph 2:

"Primary priorities include a) restricting the density of tobacco retailers, b) keeping the price of tobacco products high, and c) prohibiting the sale of flavored tobacco products." Besides eliminating coupons and price discounts, can minimum packaging and taxation policies be included as targets for "keeping price high"? Is menthol included in "prohibiting…flavored tobacco"?

Q14b. Page 10, Retail Environment: does prohibiting the sale of flavored tobacco products include menthol?

Q14c. On p. 10, Retail Environment: does "keeping price high" include minimum packaging in addition to discounts/coupons?

A14a-c: Yes, menthol could be included in "prohibiting the sale of flavored tobacco products." Yes, minimum packaging could fall under "keeping the price of tobacco products high."

2) Tobacco-Free Outdoors (TFO)

Q15a. Page 11, "TFO", paragraph two:
"Contractors will work to create environment that demand policy change in two municipalities, and assist with the adoption of a minimum of two voluntary policies per year." Are the two municipalities and two voluntary policies per catchment area or per county located in the catchment area?

Q15b. Page 11 re TFO: The required two municipalities and two voluntary policies…is that per catchment area or per each county in the catchment area?

A15a-b: Grantees will be responsible for creating environments open to policy change for:
- Two municipal tobacco-free outdoor policies per catchment area
- A *minimum* of two voluntary tobacco-free outdoor policies per catchment area. Applicants should propose an appropriate target number of policies for each catchment area.

Q16. The TFO and SFH (smoke free housing) sections require a target to be listed. The retail section does not state this. Are targets required in the retail section of the work plan section of the application?

A16: Applicants should propose an appropriate number of voluntary tobacco-free outdoor policies (minimum of two per catchment area) and an appropriate target number of new smoke-free housing units. The target for the Retail Environment section of the work plan is set by the Department and remains 1 per grant year.

3) Smoke-Free Multi-Unit Housing

Q17. Does every borough need to have the same number of housing units?

A17: Each catchment area should propose an appropriate target number of new smoke-free housing units, based on the characteristics of the individual catchment area. The New York City catchment area must propose a total number of units for the five-borough catchment area.

6) Local Data Collection Project

Q18a. Page 12, "Local Data Collection Project"
"Programs will dedicate 5 to 10 percent of grant funds to local data collection and reporting. . ."
5-10% of grant funds would amount to $20,000-$40,000 annually for the Albany, Rensselaer, and Schenectady catchment area. Are contractors required to spend that amount of money annually on a local data collection project? If so, does the amount include funds expended toward program staff labor? If not, can DOH provide a concrete example of an evaluation project that would cost that amount of money other that conducting a community survey on tobacco issues?

Q18b. On page 12 of the RFA, under number 7 "Local Data Collection Project", it states that contractors are required to dedicate 5 to 10 percent of grant funds to local data collection. Is that a requirement? Can contractors engage in activities that do not require funding?

A18a-b: Please see Addendum #1 for this RFA. Page 12, number 6 should state that "Programs will dedicate 5 to 10 percent of effort to local data collection…". It is not a requirement that a specific dollar amount be dedicated to the local data collection project.

8) Promising/Emerging Interventions

Q19. Page 13, "Promising/Emerging Interventions"
Can the effort here be integrated into one of the required deliverables like Local Level Disparities can be? If not, can DOH provide an example of a local level activity that would qualify as a promising intervention related to e-cigs?

A19: No, the Promising/Emerging Interventions section of the work plan is intended to allow grantees the ability to address tobacco-related community concerns that do not currently fall under the existing deliverables of the grant. General examples are provided on page 13 of the RFA. Note that the Promising/Emerging interventions deliverable is NOT required (zero percent effort is allowable) and applicants will not be penalized if a Promising/Emerging intervention is not proposed.

9) Additional Requirements for All Contractors.

c. Youth Action Component

Q20a. Page 13, 2nd bullet under "Youth Action Component":
"Activities should be focused on recruiting and retaining a limited number of youth who can actively participate in achieving contract deliverables."
Can DOH further explain "limited"? Is this a targeted number of total youth, or a target number of youth per county or a target number of youth based on population?

Q20b. Page 13, Youth Action Component, reference to "limited number of youth": is there a target # of youth per county and/or per catchment area?

A20a-b: The term "limited number" of youth indicates that Reality Check groups should include a manageable number of youth that are active in the program. There are no minimum or maximum membership requirements for each group, but the infrastructure must be large enough to contribute to the achievement of work plan deliverables in a meaningful way and limited to a reasonable level that allows for active engagement of each participating youth.

d. Staffing

Q21. Page 14, Bullets 5 & 6: "…a minimum of 1.0 FTE"
Can the 1.0 FTE be job-shared? Can the FTE for Youth Action and Community Engagement exceed 1.0 FTE?

A21: Page 14 of the RFA states that "the Contractor will be required to use grant funds to support a minimum of 1.0 FTE." The Department prefers that the required Community Engagement and Youth Action (Reality Check) Coordinators be separate and distinct full-time positions. Applicants may, with strong justification, propose an equivalent staffing structure which, if awarded, will be addressed during contract development.

An applicant may choose to exceed 1.0 FTE minimum, or to add other staff positions as necessary.

Q22. Page 14, (#9d) refers to staffing requirements for contractors. It indicates that a minimum of 1.0 FTE should be devoted to Community Engagement Efforts and a minimum of 1.0 FTE should be devoted to Youth Action efforts. May the FTE required minimum be split between different positions? For example, would the following staffing scenarios be permissible:

Scenario 1
Program Director (1.0 FTE)
-30% contract management/supervision/oversight
-50% community engagement programming
-20% youth action programming

Community Engagement Coordinator (.5 FTE)

Community engagement programming

Youth Action Coordinator (1.0 FTE)
Youth action programming

Scenario 2
Program Director (1.0 FTE)
-30% contract management/supervision/oversight
-20 % community engagement programming
-50% youth action programming

Community Engagement Coordinator (1.0 FTE)
Community engagement programming

Youth Action Coordinator (.5 FTE)
Youth action programming

A22: Neither of the above scenarios are allowable. Page 14 of the RFA states that "The Contractor will use grant funds to support one additional staff member at a minimum of 0.15 FTE *to provide supervision and oversight to the required full-time positions noted above*". As such, the supervisor's remaining effort may NOT constitute part of the required 2.0 FTE for Community Engagement and Youth Action. Page 14 of the RFA also states that "the Contractor will be required to use grant funds to support a minimum of 1.0 FTE staff responsible for coordinating and managing the day-to-day operations of community engagement AND 1.0 FTE staff responsible for coordinating and managing the youth action element." The Department prefers that the required Community Engagement and Youth Action (Reality Check) Coordinators be separate and distinct full-time positions.

Applicants may, with strong justification, propose an equivalent staffing structure for the CE and RC leads which, if awarded, will be addressed in contract negotiations.

Q23. The RFA states that there are three required staff positions for each catchment area in its entirety: 1.0 FTE Community Engagement Lead, a 1.0 FTE Reality Check Lead and a minimum 0.15 supervisor. Does that also apply to the New York City catchment area, or should applicants propose to hire one of each type of staff member for each borough for a total of 5.0 FTE for Community Engagement, 5.0 FTE for Reality Check and a minimum of .75 FTE supervision?

A23: See Addendum #1. The minimum staffing requirements for the New York City catchment area ONLY are:

- One 1.0 FTE Community Engagement coordinator PER BOROUGH for a total of 5.0 FTE

- One 1.0 FTE Youth Action (Reality Check) coordinator PER BOROUGH for total of 5.0 FTE.
- A minimum of .15 FTE supervision PER BOROUGH, for a total minimum of .75 FTE.

Q24. For positions other than the Coordinators, who are mandated at 100%, how would you like percentages of efforts denoted in a meaningful way if applying for multiple applications/opportunities?

A24: The application should reflect the actual percentage of effort for each proposed staff member within the proposed catchment area. Applicants applying for additional applications/catchment areas should note that each application is reviewed individually based area for which each application is received. Other applications submitted by the applicant organization cannot be considered during the review of any of the applications.

f. Meetings, Training and Travel
Q25. How would you like the travel – type/description to list Local/state versus Out-of-State travel?

A25: The description should include whether travel is in-state or out-of-state.

g. Paid Media
Q26a. Does Paid Media Placement need to be as specific as the example (i.e. :30 radio ad for Tobacco-Free Pharmacies)?

Q26b. Is it required to specifically identify the type of paid media or does this example suffice? Example: Tobacco-Free outdoors – STTAC will supplement the statewide branded media with radio ads, print ads, online ads, and/or billboard ads to expand the reach of statewide media. Media will support tobacco-free parks, playgrounds, beaches, grounds and/or entranceways.

A26a-b: Applicants should indicate the program deliverable associated with the proposed media, but detailed media buy information is not necessary for the purposes of the application.

IV. Administrative Requirements

C. Letter of Interest
Q27. Will we find out "who" submitted a Letter of Interest?

A27: A list of organizations that submitted a Letter of Interest by the deadline is included at the end of this document.

E. How to File an Application

Q28. What is the difference between a Grantee and a Grantee Contract Signatory in the grants gateway?

A28: Both the Grantee and Grantee Contract Signatory can work on an application however, the Grantee role cannot submit an application or sign a contract while the Grantee Contract Signatory role can.

I. Minority and Woman-Owned Business Enterprise Requirements

Q29. What if the M/WBE provider is NOT registered with NYS, but is a female owned business…can or does this count towards our 30% M/WBE plan?

A29: If the vendor is not a NYS certified M/WBE firm, utilizing them will not count toward the 30% utilization goal. However, should the firm apply for NYS M/WBE certification it will support your organizations good faith effort demonstration on Form 2, Waiver Request. The *Waiver pending ESD Certification* box should be checked on Form 2. The application number and date of filing should also be provided in the space available.

Q30. If applying for a waiver for the MWBE requirement, will this negatively impact an application?

A30. No, requesting a waiver will not negatively impact an application.

V. Completing the Application

Q31a. I was wondering whether it's ok to write the grant application in **"bold"** as long as we are using the required font and font size. I think it's easier to read and looks better. The guidelines don't say one way or the other.

Q31b. Are spaces included in the character total?

Q31c. Specific to character limits, if using characters such as parentheses, commas, single quotes, dollar or percentage signs and they look "normal" once posted into grants gateway, does that mean they are ok? Or once they are submitted will those characters re-format and not look ok to the reviewers?

Q31d. In regard to special characters, can we at a minimum use $ and () since these might be needed in regard to budget justification?

Q31e. What characters are allowed in grants gateway (colons, quotes, parentheses, periods, commas, etc.)? In regard to special characters, can we at a minimum to use $ and () since these might be needed to budget justification?

Q31f. Please confirm characters ALLOWED. Bold? Underlined? """:;$%#()?

Q31g. Is punctuation such as question marks and percentage signs considered special characters?

Q31h. Is there a page limit per section? Or a word count? If so, can you please be descript in terms of length, for each section?

Q31i. Confirm that the 4,000 character count is for each roman numeral.

A31a-i: Please refer to Page 46, 5.2 Completing an Application of the Vendor User Guide available on the New York State Grants Management website (https://grantsmanagement.ny.gov). The Grants Gateway has no page limits, margins or font (type and size) requirements. The Department has set a 4,000-character count limit per response area, which includes spaces. Common keyboard characters are allowed in the application text, however, some special symbols may not work. Only numbers, letters, dashes and underscores can be used in attachment file names. If bold text is available to you within the application, you may use it.

Q32a. How should letters of support be included in an application (which section) and where should these be submitted in the Grants Gateway?

Q32b. How and where should letters of support be uploaded/added to the application?

Q32c. Are Letters of Support allowed? Can they be uploaded as an attachment?

A32a-c: For the purposes of this RFA, Letters of Support are not required or requested and will not be reviewed.

Q33. Due to the limitations of grants gateway, where can/should a citation pdf be uploaded? Is there a place to upload them as a separate standalone PDF, or should they be combined with another PDF that is already required?

A33. Applicants that wish to provide references and sources are instructed to include them in the same PDF attachment they upload for Attachment 5 – Application Cover Sheet.

A. Application Format/Content

2.) Program Specific Questions
b) Statement of Need
Q34. Page 28, 2B, what is the difference between iv and v?

A34. IV refers to "significant tobacco control activity and achievements over the past five years." Activity and achievements includes broader activity than the passage of laws. V refers to "local tobacco control laws and regulations in the catchment area and opportunities for tobacco control action in the catchment area." This is specific to laws and regulations and is not limited to the past 5 years.

d) Work Plan

Q35a. Can you add to the predefined Performance Measures? For example, provide specific number goal and elaborate on targets?

Q35b. Can predefined performance measures be made more specific by the applicant? i.e. Define how many community venues will be targeted to disseminate information.

A35a-b. Yes. Consult Attachment 1, BTC Work Plan Standards Guidance for further performance measures guidance.

Q36. What is the preferred method for "naming" Performance Measures?

A36: Consult Attachment 1, BTC Work Plan Standards Guidance for performance measures guidance.

Q37. If we are going to apply for NYC do we need to identify specific locations in the work plan for each borough.

A37: Applicants should provide as much detail as possible in the space provided.

Q38. What should appear in Task Description?

A38: Consult Attachment 1, BTC Work Plan Standards Guidance for performance measures guidance, including task description.

Q39. What are examples of recommended file uploads?

A39: Consult page 37 of the RFA for detail on the required/recommended attachments.

e) Technical Proposal

Q40. In Program Specific Questions, Section E, (Technical Proposal) iv asks: Propose a timeline in narrative format to meet deliverables with specific details describing activities. The timeline should represent an annualized 12-month period. If the applicant proposes greater than 0% effort for promising/emerging interventions, describe in detail the emerging policy area that the agency proposes to address.

Confirm this entry is seeking a timeline in narrative format of the entire work plan and not just promising/emerging interventions. 4,000 characters is about ½ of what was submitted

for a narrative timeline last round. How is this different than the Project Details entered in work plan properties?

A40: Section E, question IV refers to a timeline of the entire work plan, and is limited to 4,000 characters total. This section should be a summary of proposed work plan activities.

h) Budget and Justification

Q41. In the Program Specific Questions, h.i. indicates to assume a 12-month budget, with a July 1, 2019 start date for the first program year. Is a budget only required to be submitted for year 1 as part of the RFA or is there an expectation to submit a projected cumulative budget for all five years of the grant?

A41. For the purposes of the RFA, only the first year of the budget is required.

Q42. Under the budget section there is a comment about attachments 7 and 8, but we can't find them. Can you share where they might be?

A42: Attachments 7, Grants Gateway Budget Instructions and 8, Grants Gateway Budget Data Entry Guidelines can be found in the Forms Menu / Pre-Submission Uploads section of the Grants Gateway online application. An application must be started before attachments can be accessed.

Q43. Can subcontracts include financial compensation to community-based agencies to assist in community education and mobilization?

A43: Applicants may propose the provision of appropriate, sustainable and cost-effective. resources and/or incentives to community organizations. Note that upon award such incentives may not receive final budget approval.

Q44a. Question regarding the Tobacco-Free budget, in the Program Specific Questions in Section h.iii Ineligible Budget Items, it states that no indirect or administrative lines will be accepted and that we should itemize these budget lines (i.e., rent, heat, telephone) and provide justifications. Is there a budget amount for these items? Previous Tobacco-free budgets allowed up to 10% of the direct costs for indirect or administrative costs.

Q44b. We read that Admin costs can't be included in the NPS, does that mean we can't have Admin costs at all? Does Agency Admin get put under "other" and is there still a 10% max allowed?

Q44c. Where will indirect go?

A44a-c: Indirect or administrative lines will not be accepted as non-personnel services (NPS) budget lines. Itemized budget lines related to these costs (e.g. rent, heat, telephone) will be allowed with appropriate justification in the narrative and must be entered in the

appropriate sections of the on-line budget. There is not a maximum budget amount for itemized direct costs under NPS.

i) Preferred Qualifications

Q45. Page 32, i) Under Preferred Qualifications: The 5 points that can be additionally awarded, is the applicant required to place them in a particular section of the application, or should they be separated out and written about?

A45: Preferred Qualifications questions should be answered in *section i* of the Program-Specific Questions. Each question is listed separately.

Optional Component (OC) – Statewide Administrative Coordinator

Q46. If we are not applying for the Optional Component (OC), then do we have to upload information in Grants Gateway under the PRE-ADMISSION (Pre-Submission) UPLOADS for the:
- OC Statewide Administrative Coordinator Organizational Chart: Upload the Statewide Administrative Coordinator Organizational Chart that show the location of the proposed grant contract within the organization, if applying for the optional component.
Or/
- OC Statewide Administrative Coordinator Job Descriptions and Resumes: Statewide Administrative Coordinator Job descriptions and resumes should be combined into one PDF and uploaded here, if apply for the optional component.

A46: No, if applicants choose not to apply for the Statewide Administrative Coordinator funding, the above-referenced attachments are not required.

B. Review and Award Process

Q47. Who within the Division of Chronic Disease Prevention reviews the application? Is it strictly current NYSDOH BTC staff or other DOH staff or a mixture?

A47: Applications will be reviewed by qualified and experienced staff from the New York State Department of Health Division of Chronic Disease Prevention. This includes but is not limited to staff from the Bureau of Tobacco Control.

VI. Attachments

Q48. In the Grants Gateway Budget Instructions document, is the third bullet for Required State Travel in addition to the two staff professional development opportunities?

A48: As stated on page 15 of the RFA, applicants should budget for a total of 6 annual overnight trips to Albany for the two required staff members. Bullet 3 refers to a portion of this total travel.

Q49. Please confirm that job descriptions are added as attachments and not in a 4,000-character text box.

A49: Job descriptions should be combined and uploaded to Pre-Submission Uploads as one attachment and are not included in the 4,000-character text box.

Organizations Submitting Letters of Interest

American Lung Association
Broome County Health Department
Catholic Charities of Fulton and Montgomery Counties
Champlain Valley Family Center for Drug Treatment & Youth Services Inc.
Columbia County Community Healthcare Consortium, Inc.
Cortland County
HealthAlliance of the Hudson Valley
Integrated Community Planning of Oswego County, Inc.
Onondaga County Health Department
Research Foundation of SUNY at Cobleskill
Roswell Park Comprehensive Cancer Center
Seaway Valley Prevention Council
St. Joseph's Health
St. Peter's Health Partners
St. Peter's Hospital Foundation
Westchester Medical Center